

# Transit Services

## MISSION STATEMENT

The mission of the Division of Transit Services is to provide an effective mix of public transportation services in Montgomery County.

## BUDGET OVERVIEW

The total recommended FY07 Operating Budget for the Division of Transit Services is \$113,639,830, an increase of \$18,379,060 or 19.3 percent from the FY06 Approved Budget of \$95,260,770. Personnel Costs comprise 39.8 percent of the budget for 605 full-time positions and 110 part-time positions for 679.6 workyears. Operating Expenses and Capital Outlay account for the remaining 60.2 percent of the FY07 budget.

The general obligation bond Debt Service for the Mass Transit Fund is appropriated in the Debt Service Fund and is not displayed in this section. To pay for the Debt Service, a transfer of funds from the Mass Transit Fund to the Debt Service Fund of \$3,119,380 is required.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

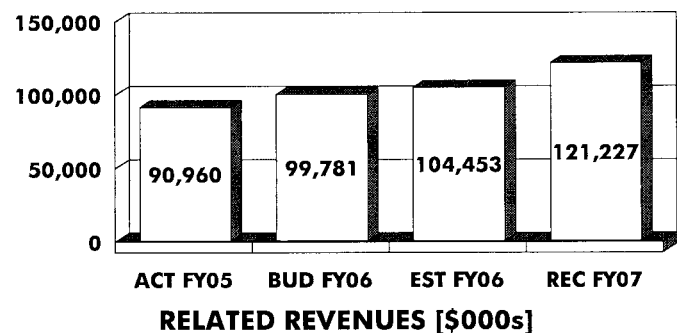
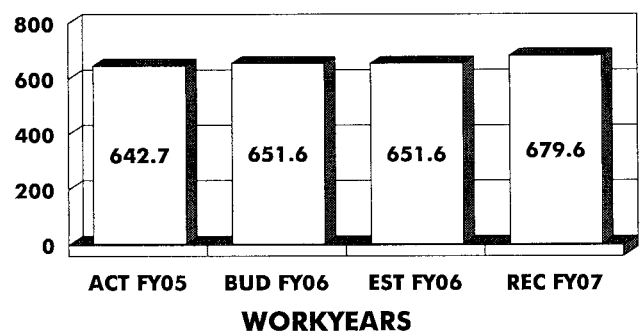
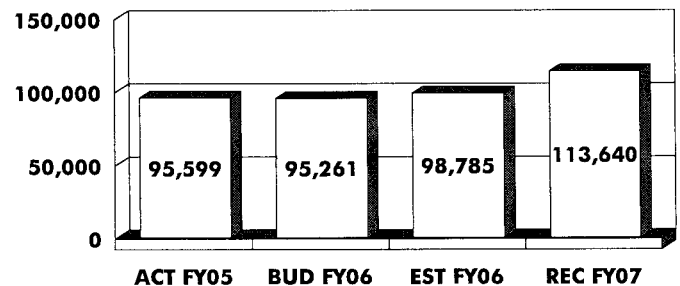
## HIGHLIGHTS

- ❖ **Augment existing Ride On bus service on 24 bus routes to increase capacity in response to increased ridership. Ride On had 25.1 million passengers in FY05, an increase of 1.9 million over FY04. Ridership is projected to grow to 27.1 million passengers in FY06 and 27.7 million passengers in FY07.**
- ❖ **Enhance the Ride On bus communications system by investing in a new Computer Aided Dispatch/Automatic Vehicle Locator system through the Advanced Transportation Management System Capital Improvements Project.**
- ❖ **Expand the Call 'N Ride program to meet increased demand for the discounted taxicab service for low-income elderly and/or disabled residents and increase the maximum value of coupons from \$100 to \$112 per participant per month to offset the recently increased taxicab meter rates.**
- ❖ **Purchase eight compressed natural gas (CNG) buses, nine hybrid buses, and 27 small diesel buses to replace Ride On buses which have reached the end of their useful lives.**
- ❖ **Maintain the Ride On base fare at \$1.25 and the two week Ride-About pass at \$10.00 in FY07. Increase the Ride On 20-Trip ticket from \$18.00 to \$20.00 effective January 1, 2007.**

## Program Summary

	Expenditures	WYs
Special Transportation Programs	6,835,310	8.9
Ride On	93,704,880	601.8
Commuter Services	4,345,440	15.5
Taxi Regulation	699,270	6.9
Customer Service	1,571,500	11.9
Transit Parking Facility Maintenance	281,270	1.1
Transit Operations Planning and Control	1,821,750	19.1
Passenger Facilities	1,016,300	3.1
Fixed Costs	1,765,220	0.4
Administration	1,598,890	10.9
<b>Totals</b>	<b>113,639,830</b>	<b>679.6</b>

## Trends



- ❖ **Enhance security at the Equipment Maintenance and Operations Center (EMOC) and the Brookville Ride On bus depot by upgrading security cameras at each depot and security fencing at EMOC.**
- ❖ **Enhance management of compliance with transit laws and regulations and enhance Ride On safety and bus operator training by adding a Compliance Manager.**
- ❖ **Continue Montgomery County Police Department "Ride Alongs" to improve safety and security of Ride On bus service.**
- ❖ **Annualize Ride On bus service begun in September 2005.**
- ❖ **Enhance maintenance of Ride On's communication and technical systems by adding a fourth Information Technology Specialist and by adding replacement radios and parts.**
- ❖ **Upgrade the Connect-A-Ride phone system. The Connect-A-Ride program provides information and linkage to transportation resources.**
- ❖ **Continue the Kids Ride Free program which allows children, grade 12 and under, to use Ride On and Metrobus in Montgomery County free from 2:00 pm to 7:00 pm, Monday through Friday.**
- ❖ **Continue the College U-Pass Program which allows Montgomery College students to travel on Ride On buses free with their Montgomery College identification card.**

## PROGRAM CONTACTS

Contact Bill Selby of the Division of Transit Services at 240.777.5807 or Thomas Webster of the Office of Management and Budget at 240.777.2788 for more information regarding this department's operating budget.

## PROGRAM DESCRIPTIONS

### Special Transportation Programs

Special Transportation Programs provide: transportation to and from Medicaid appointments for those eligible; a user-side subsidy program that provides travel options for low-income elderly and disabled; and information on all public transportation programs available to seniors and persons with disabilities.

#### FY07 Recommended Changes

- ❑ **Expand the Call 'N Ride program to meet increased demand for the discounted taxicab service for low-income elderly and/or disabled residents and increase the maximum value of coupons from \$100 to \$112 per participant per month to offset the recently increased taxicab meter rates.**
- ❑ **Upgrade the Connect-A-Ride phone system. The Connect-A-Ride program provides information and linkage to transportation resources.**

	Expenditures	WYs
<b>FY06 Approved</b>	<b>5,710,220</b>	<b>7.9</b>
<b>FY07 CE Recommended</b>	<b>6,835,310</b>	<b>8.9</b>

### Ride On

Fixed-route bus service is provided by the Ride On system throughout the County. Ride On operates primarily in neighborhoods and provides a collector and distributor service to the major transfer points and transit centers in the County. Ride On supplements and coordinates with Metrobus and Metrorail service provided by the Washington Metropolitan Area Transit Authority. The Ride On transit program operates and manages more than 80 routes; maintains a strategic plan for replacement of the bus fleet; maintains the buildings and bus parking lots at the Silver Spring and Gaithersburg Operations Centers; trains new bus operators and provides continuing safety instruction for existing operators; coordinates activities with the Advanced Transportation Management Center; and operates Ride On's centralized radio system.

#### FY07 Recommended Changes

- ❑ **Augment existing bus service on 24 Ride On routes beginning in July and September 2006.**
- ❑ **Purchase nine hybrid, eight compressed natural gas (CNG), and 27 small diesel buses to replace Ride On buses which have reached the end of their useful lives.**
- ❑ **Enhance management of compliance with transit laws and regulations and enhance Ride On safety and bus operator training by adding a Compliance Manager.**
- ❑ **Enhance maintenance of Ride On bus radios, fareboxes, destination signs, and video cameras by adding a fourth Information Technology Specialist and purchasing additional replacement parts and radios.**
- ❑ **Annualize Go Montgomery! Ride On bus service begun in September 2005.**
- ❑ **Enhance security at Ride On bus depots by adding security fencing at the Gaithersburg depot and upgraded security cameras at the Gaithersburg depot and the Silver Spring depot.**
- ❑ **Enhance Ride On bus safety and security by continuing Montgomery County Police Department "Ride Alongs".**
- ❑ **Enhance advertising for Ride On bus operator positions.**

	Expenditures	WYs
<b>FY06 Approved</b>	<b>75,842,680</b>	<b>575.1</b>
<b>FY07 CE Recommended</b>	<b>93,704,880</b>	<b>601.8</b>

### Commuter Services

The Commuter Services Program centralizes commuter services efforts and promotes transportation alternatives to the single occupant vehicle in Silver Spring, Bethesda, Wheaton, North Bethesda, Friendship Heights, and other areas of the County. The program provides efficient and coordinated administrative support for services to employers and employees or residents. It uses existing organizations, such as Urban Districts, as advisory organizations. The Silver Spring Transportation System Management District, the North Bethesda Transportation Management District (TMD), the Friendship Heights TMD, and the Bethesda TMD were created by County law. In Wheaton, efforts are focused on a transportation policy planning area.

### **FY07 Recommended Changes**

	Expenditures	WYs
<b>FY06 Approved</b>	<b>4,300,300</b>	<b>15.5</b>
<b>FY07 CE Recommended</b>	<b>4,345,440</b>	<b>15.5</b>

### **Taxi Regulation**

The Taxi Regulation Program is responsible for issuance, enforcement, renewal, and management of passenger vehicle licenses and taxicab driver IDs. This program administers the taxicab regulation, licensing, and permit activities.

#### **FY07 Recommended Changes**

- ☐ *Annualize the Secret Taxicab Rider program.*

	Expenditures	WYs
<b>FY06 Approved</b>	<b>649,610</b>	<b>6.6</b>
<b>FY07 CE Recommended</b>	<b>699,270</b>	<b>6.9</b>

### **Customer Service**

The Customer Service Program operates the Transit Information Center (TIC) to provide bus route and rail information to the public. The TIC manages the distribution of transit timetables and responses to citizen inquiries. The program conducts marketing and promotional activities to reach potential riders and provides the public and employers with easier access to fare media to encourage ridership.

The Customer Service Program also provides community outreach to civic and community groups, senior organizations and residential sites. This community outreach effort strives to inform citizens of programs and services for fixed routes and services for seniors and persons with disabilities.

#### **FY07 Recommended Changes**

	Expenditures	WYs
<b>FY06 Approved</b>	<b>1,650,030</b>	<b>12.0</b>
<b>FY07 CE Recommended</b>	<b>1,571,500</b>	<b>11.9</b>

### **Transit Parking Facility Maintenance**

The Transit Parking Facility Maintenance Program funds the operation and maintenance of the Park & Ride and Commuter Rail Parking Lots as well as the Lakeforest and Germantown Transit Centers. The Division of Operations provides and manages the maintenance services at the Park & Ride and Commuter Rail lots as well as the Lakeforest Transit Center.

#### **FY07 Recommended Changes**

	Expenditures	WYs
<b>FY06 Approved</b>	<b>275,050</b>	<b>1.1</b>
<b>FY07 CE Recommended</b>	<b>281,270</b>	<b>1.1</b>

### **Transit Operations Planning and Control**

The Transit Operations Planning and Control Program provides comprehensive, coordinated, and integrated services to assure the County's transit needs are met. To accomplish this objective, the program plans and schedules Metrobus and Ride On service; evaluates and develops Ride On schedules; and

coordinates bus service with the Washington Metropolitan Area Transit Authority.

#### **FY07 Recommended Changes**

	Expenditures	WYs
<b>FY06 Approved</b>	<b>1,560,660</b>	<b>18.8</b>
<b>FY07 CE Recommended</b>	<b>1,821,750</b>	<b>19.1</b>

### **Passenger Facilities**

The Passenger Facilities Program provides for the safe, comfortable, clean, and accessible entry for transit customers into the transit system. The program is responsible for supervising the construction and maintenance of bus shelters and the collection of the County's share of revenues generated through advertising sales, as provided under a 15-year franchise agreement. It is also responsible for the purchase, installation, maintenance and replacement of all equipment, including but not limited to bus benches, trash receptacles, transit information display units, bus stop passenger alert lights (beacons), and other passenger amenities. The program installs and maintains all system signage, including poles and bus stop flags.

#### **FY07 Recommended Changes**

- ☐ *Continue to maintain the database inventory of all of the County's bus stops to track the condition of each of the 5400+ stops and to prioritize the work to be completed through the Bus Stop Improvements Capital Improvements Project.*

	Expenditures	WYs
<b>FY06 Approved</b>	<b>830,480</b>	<b>3.1</b>
<b>FY07 CE Recommended</b>	<b>1,016,300</b>	<b>3.1</b>

### **Fixed Costs**

The Fixed Costs Program contains certain cost items that involve long-term funding commitments independent of the annual scope of program costs. Fixed costs included in this category are utility payments and insurance. Casualty insurance for Ride On is provided through the Division of Risk Management. The costs are required or "fixed" based on the existence of the programs, but the actual amount is based on anticipated rates and the proposed size and scope of the related unit or program.

#### **FY07 Recommended Changes**

- ☐ *Fixed costs will decrease in FY07 due to reduced risk management charges.*

	Expenditures	WYs
<b>FY06 Approved</b>	<b>2,819,130</b>	<b>0.4</b>
<b>FY07 CE Recommended</b>	<b>1,765,220</b>	<b>0.4</b>

### **Administration**

The Administration Program provides general management, planning, supervision, and support for the Division. It performs financial management tasks, administers contracts, manages grants, provides personnel management functions, and provides Montgomery County's financial support to the Washington Suburban Transit Commission.

## FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	1,622,610	11.1
FY07 CE Recommended	1,598,890	10.9

## BUDGET SUMMARY

	Actual FY05	Budget FY06	Estimated FY06	Recommended FY07	% Chg Bud/Rec
<b>MASS TRANSIT</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	28,185,238	29,163,890	30,440,660	32,157,570	10.3%
Employee Benefits	9,027,344	10,485,370	10,101,750	11,582,340	10.5%
<b>Mass Transit Personnel Costs</b>	<b>37,212,582</b>	<b>39,649,260</b>	<b>40,542,410</b>	<b>43,739,910</b>	<b>10.3%</b>
Operating Expenses	42,688,587	45,216,450	48,574,900	54,590,560	20.7%
Capital Outlay	890,000	1,955,300	1,654,920	6,944,950	255.2%
<b>Mass Transit Expenditures</b>	<b>80,791,169</b>	<b>86,821,010</b>	<b>90,772,230</b>	<b>105,275,420</b>	<b>21.3%</b>
<b>PERSONNEL</b>					
Full-Time	559	568	568	589	3.7%
Part-Time	110	108	108	110	1.9%
Workyears	616.6	624.2	624.2	656.3	5.1%
<b>REVENUES</b>					
Montgomery College U-Pass	550,000	550,000	550,000	550,000	—
Investment Income	163,585	50,000	360,000	360,000	620.0%
Other	19,181	20,000	75,000	20,000	—
Property Tax	47,234,776	49,947,640	49,951,410	70,878,690	41.9%
State Aid: Smart Trip Card Implementation	0	2,300,000	0	2,300,000	—
State Aid: Ride On	14,230,663	22,092,540	29,067,220	22,092,540	—
State Aid: Rural Fixed Route	140,904	286,000	286,000	286,000	—
State Aid: Call 'N Ride	229,861	379,110	379,110	379,110	—
State Aid: MARC Shuttle	44,814	76,200	76,200	76,200	—
Bus Shelter Advertising	0	150,000	150,000	250,000	66.7%
Ride On Fare Revenue	11,801,288	12,406,300	12,930,260	13,251,790	6.8%
Taxicab Licensing	289,332	847,600	467,900	391,050	-53.9%
Metro Police Parking Violations	265,251	400,000	400,000	400,000	—
North Bethesda TMD	922,151	1,246,370	1,020,790	985,920	-20.9%
Developer Contributions	259,326	170,160	325,350	160,260	-5.8%
Get-In Revenue	23,663	51,700	32,600	51,700	—
Call 'N Ride & Same Day Access Revenue	345,250	367,950	367,950	429,800	16.8%
<b>Mass Transit Revenues</b>	<b>76,520,045</b>	<b>91,341,570</b>	<b>96,439,790</b>	<b>112,863,060</b>	<b>23.6%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,057,318	1,307,610	1,291,510	1,140,460	-12.8%
Employee Benefits	396,451	420,830	399,450	382,700	-9.1%
<b>Grant Fund MCG Personnel Costs</b>	<b>1,453,769</b>	<b>1,728,440</b>	<b>1,690,960</b>	<b>1,523,160</b>	<b>-11.9%</b>
Operating Expenses	2,774,528	2,388,630	3,582,070	2,518,560	5.4%
Capital Outlay	10,579,160	4,322,690	2,740,000	4,322,690	—
<b>Grant Fund MCG Expenditures</b>	<b>14,807,457</b>	<b>8,439,760</b>	<b>8,013,030</b>	<b>8,364,410</b>	<b>-0.9%</b>
<b>PERSONNEL</b>					
Full-Time	14	16	16	16	—
Part-Time	0	0	0	0	—
Workyears	26.1	27.4	27.4	23.3	-15.0%
<b>REVENUES</b>					
Access-To-Jobs	737,720	761,250	1,101,250	582,210	-23.5%
Bus Replacement Grant	5,031,291	2,740,000	2,740,000	2,740,000	—
CNG Bus Replacement Grant	1,650,000	0	0	0	—
COG Grant	150,934	151,400	151,400	151,400	—
Commuter Assistance: Ridesharing	372,070	372,070	372,070	372,070	—

	Actual FY05	Budget FY06	Estimated FY06	Recommended FY07	% Chg Bud/Rec
Federal Capital Bus Grant	3,800,189	1,582,690	0	1,582,690	—
State Medicaid	2,697,974	2,832,350	3,473,310	2,936,040	3.7%
State Homeland Security Grant	0	0	175,000	0	—
<b>Grant Fund MCG Revenues</b>	<b>14,440,178</b>	<b>8,439,760</b>	<b>8,013,030</b>	<b>8,364,410</b>	<b>-0.9%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>95,598,626</b>	<b>95,260,770</b>	<b>98,785,260</b>	<b>113,639,830</b>	<b>19.3%</b>
<b>Total Full-Time Positions</b>	<b>573</b>	<b>584</b>	<b>584</b>	<b>605</b>	<b>3.6%</b>
<b>Total Part-Time Positions</b>	<b>110</b>	<b>108</b>	<b>108</b>	<b>110</b>	<b>1.9%</b>
<b>Total Workyears</b>	<b>642.7</b>	<b>651.6</b>	<b>651.6</b>	<b>679.6</b>	<b>4.3%</b>
<b>Total Revenues</b>	<b>90,960,223</b>	<b>99,781,330</b>	<b>104,452,820</b>	<b>121,227,470</b>	<b>21.5%</b>

## FY07 RECOMMENDED CHANGES

	Expenditures	WYs
<b>MASS TRANSIT</b>		
<b>FY06 ORIGINAL APPROPRIATION</b>	<b>86,821,010</b>	<b>624.2</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Ride On Bus Replacement to Purchase Eight Compressed Natural Gas (CNG), Nine Hybrid, and 27 Small Diesel Buses to Replace Buses Which Have Reached the End of Their Useful Lives [Ride On]	5,089,650	0.0
Add: Ride On Bus Service Augmentation on 24 Ride On Routes [Ride On]	2,360,470	22.2
Enhance: Call 'N Ride to Meet Increased Demand and to Offset the Impact of the Taxicab Meter Rate Increase [Special Transportation Programs]	808,470	0.0
Add: Annualization of Go Montgomery! Ride On Service Expanded in September 2005 [Ride On]	276,230	6.6
Enhance: Security at Ride On Bus Depots by Adding Security Fencing at the Gaithersburg Depot and New Security Cameras at the Gaithersburg Depot and the Silver Spring Depot [Ride On]	82,000	0.0
Enhance: Ride On Bus Safety and Security Through Montgomery County Police Department "Ride Alongs" [Ride On]	68,450	0.7
Enhance: Annualization of Secret Taxicab Rider Program [Taxi Regulation]	37,500	0.0
Enhance: Management of Compliance with Transit Laws and Regulations and Ride On Safety and Bus Operator Training by Adding a Compliance Manager (Cost Offset by Abolishment of a Vacant Transit Coordinator Position) [Ride On]	17,090	-0.2
Add: Conflict Resolution Training for Transit Coordinators [Ride On]	13,000	0.0
Enhance: Connect-a-Ride Telephone System Upgrade [Special Transportation Programs]	12,000	0.0
Enhance: Advertising for Ride On Bus Operator Positions [Administration]	9,000	0.0
Enhance: Maintenance of Ride On Bus Radios, Fareboxes, Destination Signs, and Video Cameras by Adding a Fourth Information Technology Specialist (Cost Offset by Abolishment of a Vacant Transit Coordinator Position) [Ride On]	6,970	-0.2
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Motor Pool	6,135,940	1.0
Increase Cost: FY07 Compensation [Ride On]	1,382,890	0.0
Increase Cost: Master Lease Payments [Ride On]	1,103,830	0.0
Increase Cost: Group Insurance Adjustment	796,150	0.0
Increase Cost: Small Bus Service Contract [Ride On]	540,700	0.0
Increase Cost: Bus Operator Reclassification [Ride On]	493,520	0.0
Increase Cost: Retirement Adjustment	233,160	0.0
Increase Cost: Access-to-Jobs Bus Service to Support the Welfare to Work Program [Ride On]	203,690	3.8
Increase Cost: Bus Stop Improvements Database Management [Passenger Facilities]	182,000	0.0
Increase Cost: Go Montgomery! Ride On Bus Service Made Possible by the Purchase of Four Small Diesel Buses [Ride On]	118,110	0.0
Increase Cost: Annualization of FY06 Operating Expenses [Ride On]	109,870	0.0
Increase Cost: Annualization of FY06 Lapsed Positions [Ride On]	93,270	1.5
Increase Cost: Grant to Bethesda Urban Partnership to operate the Bethesda Transportation Management District [Commuter Services]	31,650	0.0
Increase Cost: Smarttrip Card Testing Equipment [Ride On]	30,000	0.0
Increase Cost: Grant to Transportation Action Partnership to Operate the North Bethesda Transportation Management District [Commuter Services]	28,310	0.0
Increase Cost: Ride On Radio Equipment Replacement [Ride On]	25,000	0.0
Increase Cost: Payment to State for Share of Net Revenues of the North Bethesda Park and Ride Lot [Commuter Services]	22,430	0.0
Increase Cost: Ride On Bus Radio, Camera, and Destination Sign Parts [Ride On]	20,850	0.0
Increase Cost: Records Management Adjustment [Administration]	12,850	0.0
Increase Cost: Occupational Medical Adjustment [Fixed Costs]	12,440	0.0

	Expenditures	WYs
Increase Cost: Charges from Operations for the Revenue Counting Room [Ride On]	12,000	0.6
Increase Cost: Operation and Maintenance of the Germantown Transit Center [Passenger Facilities]	8,000	0.0
Decrease Cost: Shift Ride On Service From In-House to Contract Service [Ride On]	-30,010	-4.2
Decrease Cost: Wheaton Fare Share Program [Commuter Services]	-43,270	0.0
Decrease Cost: Taxicab Regulation Office Space Lease [Taxi Regulation]	-60,000	0.0
Decrease Cost: Elimination of One-Time Items Approved in FY06 [Ride On]	-261,850	0.0
Decrease Cost: Annualization of FY06 Personnel Costs [Ride On]	-475,950	0.3
Decrease Cost: Risk Management Adjustment [Fixed Costs]	-1,052,000	0.0
<b>FY07 RECOMMENDED:</b>	<b>105,275,420</b>	<b>656.3</b>
<b>GRANT FUND MCG</b>		
<b>FY06 ORIGINAL APPROPRIATION</b>	<b>8,439,760</b>	<b>27.4</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: Medicaid Grant - Taxi Trips [Special Transportation Programs]	103,610	-0.3
Shift: Access to Jobs Grant [Ride On]	-178,960	-3.8
<b>FY07 RECOMMENDED:</b>	<b>8,364,410</b>	<b>23.3</b>

## FUTURE FISCAL IMPACTS

Title	CE REC. FY07	FY08	FY09	(\$000's) FY10	FY11	FY12
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>MASS TRANSIT</b>						
<b>Expenditures</b>						
<b>FY07 Recommended</b>	<b>105,275</b>	<b>105,275</b>	<b>105,275</b>	<b>105,275</b>	<b>105,275</b>	<b>105,275</b>
No inflation or compensation change is included in outyear projections.						
<b>Annualization of Positions Recommended in FY07</b>	<b>0</b>	<b>176</b>	<b>176</b>	<b>176</b>	<b>176</b>	<b>176</b>
New positions in the FY07 budget are generally assumed to be filled at least two months after the fiscal year begins. Therefore, the above amounts reflect annualization of these positions in the outyears.						
<b>Elimination of One-Time Items Recommended in FY07</b>	<b>0</b>	<b>-212</b>	<b>-212</b>	<b>-212</b>	<b>-212</b>	<b>-212</b>
Items recommended for one-time funding in FY07 will be eliminated from the base in the outyears.						
<b>Labor Contracts</b>	<b>0</b>	<b>445</b>	<b>445</b>	<b>445</b>	<b>445</b>	<b>445</b>
These figures represent the annualization of FY07 increments, general wage adjustments, and associated benefits.						
<b>Annualization of Go Montgomery! Ride On bus service begun in FY07</b>	<b>0</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>
Represents the annualization of Ride On service added in FY07.						
<b>Go Montgomery! - Transit: Kids Ride Free</b>	<b>0</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
Represents cost of maintaining Kids Ride Free on Metrobuses Countywide from 2 to 7 pm, Monday through Friday.						
<b>Maryland Transit Administration Management Audit</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>50</b>
The Maryland Transit Administration Management Audit is required every three years. FY06 is the first year the County is responsible for the cost of the audit.						
<b>Montgomery Mall Transit Center</b>	<b>0</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
<b>Previous Master Lease Payment Changes</b>	<b>0</b>	<b>0</b>	<b>-271</b>	<b>-602</b>	<b>-1,060</b>	<b>-1,894</b>
Lease/purchase payments for Smartrip Card fareboxes, two CNG buses, three CNG buses, five hybrid buses and 12 gas-fueled buses ending in FY10, FY10, FY11, FY11, and FY09 respectively.						
<b>Ride On Bus Replacement</b>	<b>0</b>	<b>3,357</b>	<b>-1,283</b>	<b>37</b>	<b>3,197</b>	<b>3,197</b>
Represents the increased cost to replace Ride On buses which will have reached the end of their useful lives. Assumes replacement of 23 full size buses per year at the average FY07 estimated price per bus. Also assumes the replacement of 29 small diesel buses in FY08, 12 small gas buses in FY10, and 28 small diesel buses in FY11, and 28 small diesel buses in FY12.						
<b>White Oak Transit Center</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
<b>Subtotal Expenditures</b>	<b>105,275</b>	<b>109,411</b>	<b>104,555</b>	<b>105,494</b>	<b>108,195</b>	<b>107,412</b>